

GORDIAN UDECHUKWU OJIAKO

Professor of Engineering Management

Professor of Civil Engineering (by *courtesy*)

University of Sharjah, UAE

Date of Birth: 8th November 1971; **Place of Birth:** London; **Nationality:** British Citizen

EDUCATION

| Year | Degree | Institution | College | Supervisor | Examiner |
|---------------------|--|---|--|---------------------------|---|
| 2020-ongoing | PhD in Law | Aberystwyth University | <i>Department of Law and Criminology</i> | Dr David Poyton | TBC |
| 2018-2019 | MPhil in Law | Aberystwyth University | <i>Department of Law and Criminology</i> | Dr David Poyton | Dr Hong-Lin Yu, <i>University of Stirling</i> |
| 2018-2019 | Practical Legal Training (Candidate Attorney) | Law Society of South Africa | <i>University of South Africa School of Legal Practice</i> | N/A | N/A |
| 2015-2017 | LLB (Hons) in Law | University of London | <i>Intercollegiate Law Schools</i> | N/A | N/A |
| 2014-2015 | PhD in Business | University of Hull | <i>Hull University Business School</i> | Professor Terry Williams | Professor Umit Bititci, <i>Heriot Watt University</i> |
| 2006-2007 | PCAPL (PgC) in Academic & Professional Learning | Northumbria University | <i>Faculty of Education and Lifelong Learning</i> | N/A | N/A |
| 1999-2005 | PhD in Project Management | Northumbria University | <i>Department of Mechanical & Construction Engineering</i> | Professor David Greenwood | Professor Tony Thorpe, <i>Loughborough University</i> |
| 1996 | Basic Police Course | Adjutant General's Corp Training Centre, Pirbright | Royal Military Police | N/A | N/A |
| 1995-1997 | MSc in Construction Management | London South Bank University | <i>Division of Construction Management</i> | Mr David Coles | N/A |
| 1988-1994 | BEng (Hons) in Civil Engineering | University of Nigeria | <i>Department of Civil Engineering</i> | Dr S Ogbonna | N/A |

EMPLOYMENT

| Year | Position | Subject area | Institution |
|----------------|----------------------------------|---|--|
| 2019 – Present | Professor (<i>by courtesy</i>) | Civil Engineering | College of Engineering, University of Sharjah, UAE |
| 2017 - Present | Professor | Engineering Management | College of Engineering, University of Sharjah, UAE |
| 2014 - 2017 | Professor | Professor of Project Management | Faculty of Business & Law, British University in Dubai, UAE |
| 2013-2014 | Professor | Project Management & Business Development | Faculty of Management, University of Johannesburg, South Africa |
| 2012-2013 | Associate Professor | Project Management | Faculty of Engineering and the Built Environment University of the Witwatersrand, South Africa |
| 2009-2012 | Lecturer | Project Management | Southampton Business School, University of Southampton |
| 2006-2009 | Senior Lecturer | Project Management | Department of Mechanical & Construction Engineering, University of Northumbria at Newcastle |
| 1998-2006 | Senior Project Manager | Project Management | BT PLC, Newcastle upon Tyne |
| 1995-1998 | Lance Corporal | Royal Military Police | British Army |

EMPLOYMENT (VISITING)

| Year | Position | Subject area | Institution |
|----------------|--------------------|---------------------|--|
| 2018 – Present | Visiting Professor | Business | UNIZIK Business School, Nnamdi Azikiwe University, Awka- Nigeria |
| 2014 - Present | Visiting Professor | Management | Hull University Business School, University of Hull, UK |

EDITORIAL BOARDS

1. *Associate Editor*, Production Planning and Control
2. *Editorial Board Member*, International Journal of Project Management

PROFESSIONAL AFFILIATION

1. *Member*, Society of Legal Scholars (from 2019)
2. *Member (student)*, The Honourable Society of the Middle Temple (from 2016)
3. *Fellow*, United Kingdom Higher Education Academy (from 2006)

PUBLICATIONS

REPORTS

1. **Ojiako, U.**, and Mukucha, C. (2012), Inspection report on informal settlement by Johannesburg City Council at The Moth Building, Socio-Economic Rights Institute of South Africa (SERI).

MONOGRAPHS

1. **Ojiako, U.**, Manungo, T., Chipulu, M. and Johnson, J.E. (2010) The impact of regulation on risk perception: evidence from the banking industry. Southampton, UK, University of Southampton (Discussion Papers in Centre for Risk Research: Working Paper Series, CRR-10-02).
2. **Ojiako, U.**, Chipulu, M., Akenyemi, B., Johnson, J.E. and Maguire, S. (2010) Operational Efficiency gains and IS adoption. Southampton, GB, University of Southampton (Discussion Papers in Centre for Operational Research, Management Science and Information Systems; Working Paper Series --> Centre for Operational Research, Management Science and Information Systems, CORMSIS-10-03).

BOOKS

1. **Ojiako, U.**, Chipulu, M., Gardiner, P., Williams, T., Anantatmula, V., Mota, C., Maguire, S., Shou, Y., Nwilo, P. and Peansupap, V. (2012). *Cultural imperatives in perception of project failure*. ISBN 978-1-9355-8955-6, Published by the Project Management Institute (US).
2. **Ojiako, U.** (2012). *Project Failures in ICT and Construction Projects*. ISBN 978-3-8473-2895-7, Published by LAP LAMBERT Academic Publishing GmbH & Co. KG.

BOOK CHAPTERS

1. Lopez de la Cruz, I., Marshall, A., Ojiako, U., Ceylan, S. and Lin, F. 2020. *Innovative Approaches to Building Enterprise Risk Management in Emerging Economies: the case of Mexico's Grupo Proeza*. In Webb, H. (ed.). *Innovation Management and Growth in Emerging Economies*. IGI Global.
2. Marshall, A., **Ojiako, U.**, Williams, T., Al-Mazrooie, J., Lin, F., and Chipulu, M. (2019), *Risk Management as Knowledge Production: Application to fast-tracked complex multi-stakeholder airport projects*, In Webb, H. and Al Numairy, H. (eds), *Entrepreneurial*

Innovation and Economic Development in Dubai and Comparisons to Its Sister Cities, Pub. IGI Global.

JOURNAL ARTICLES

1. Bashir, H., **Ojiako, U.**, Marshall, A., Chipulu, M., Yousif, A. (2020), The analysis of information flow interdependencies within projects, *Production Planning & Control*. *Accepted for publication*.
2. Bashir, H. and **Ojiako, U.** 2020. An Integrated ISM-MICMAC Approach for Modelling and Analysing Dependencies among Engineering Parameters in the Early Design Phase. *Journal of Engineering Design*, DOI: 10.1080/09544828.2020.1817347, In Press.
3. Ubaid, A., Dweiri, F., and **Ojiako, U.** 2020. Organizational excellence methodologies (OEMs): a systematic literature review. *International Journal of System Assurance Engineering and Management*, DOI: 10.1007/s13198-020-01017-3, In Press.
4. Al Hosani, I., Dweiri, F., and **Ojiako, U.** (2020). A Study on the Cost Overruns of Road Projects in the UAE. *International Journal of System Assurance Engineering and Management*, DOI: 10.1007/s13198-020-00979-8, In Press.
5. Hammad, O., Dweiri, F., and **Ojiako, U.** (2020). Impact of implementing the fourth generation of excellence system on Dubai government entities' performance. *International Journal of System Assurance Engineering and Management*, DOI: 10.1007/s13198-020-00981-0, In Press.
6. Doyle, J., **Ojiako, U.**, Marshall, A., Dawson, I. and Brito, M. (2020). The anchoring heuristic and overconfidence bias among frontline employees in supply chain organisations. *Production Planning & Control*, DOI: 10.1080/09537287.2020.1744042, In Press.
7. Al-Mazrouie, J., **Ojiako, U.**, Williams, T., Chipulu, M and Marshall, A. (2020), An operations readiness typology for mitigating against transitional 'disastrous openings' of airport infrastructure projects. *Production Planning & Control*, <https://doi.org/10.1080/09537287.2020.1730997>, In Press.
8. Dalalah, D., **Ojiako, U.**, and Chipulu, M. 2020. Voluntary overbooking in commercial airline reservations, *Journal of Air Transport Management*, Vol. 86, p. 101835.

9. Marshall, A., Brown, P. and **Ojiako, U.** (2020), The Lion and Fox Animal Spirits of Machiavelli and Pareto: A framework for organisational micro-politics, *Revue Européenne des Sciences Sociales (Cahiers Vilfredo Pareto)*, Vol. 58, No. 1, pp. 13-40.
10. Akkermans, J., Chipulu, M., **Ojiako, U.** and Williams, W. (2020). Bridging the Fields of Careers and Project Management, *Project Management Journal*, Vol. 51, No. 2, pp. 123-134.
11. Bashir, H., **Ojiako, U.**, and Mota, C. (2020), Modeling and Analyzing Factors Affecting Project Delays Using an Integrated Social Network-Fuzzy MICMAC Approach, *Engineering Management Journal*, Vol. 32, No. 1, pp. 26-36.
12. Petro, Y., **Ojiako, U.**, Williams, T., and Marshall, A. (2020), Organizational ambidexterity: using project portfolio management to support project-level ambidexterity, *Production Planning & Control*, Vol. 31, No. 4, pp. 287-207.
13. Venkatachalam, S., Marshall, A. and **Ojiako, U.**, and Canshi, C. (2019), Organisational learning in small and medium sized South African energy project organisations, *Management Research Review*, Vol. 43 No. 5, pp. 595-623.
14. Ozumba, A.O., **Ojiako, U.**, Shakantu, W., Marshall, A. and Chipulu, M. (2019). Process Need Areas and Technology Adoption in Construction Site Management. *Journal of Construction in Developing Countries*, Vol. 24, No. 2, pp.123-155.
15. Lin, F., Ansell, J., Marshall, A., and **Ojiako, U.** (2019), Managing and Building B2B SME Brands: An Emerging Market Perspective, *PSU Research Review*, Vol. 3, No. 3, pp. 191-214.
16. Bashir, H., **Ojiako, U.**, and Garbie, I. (2019), Joint Venture versus Non-Joint Venture Projects in the UAE Construction Industry: A Comparison of the Usage of Project Management Practices and Performance, *International Journal of Project Organisation and Management*, Vol.11, No.3, pp. 243-266.
17. Chipulu, M., **Ojiako, U.**, Marshall, A., Williams, T., Bititci, U., Mota, C., Shou, Y., Thomas, A., El Dirani, A., Maguire, S., and Stamati, T. (2019), A dimensional analysis of stakeholder assessment of project outcomes, *Production Planning & Control*, Vol. 30, No. 13, pp. 1072-1090.

18. Petro, Y., **Ojiako, U.**, Williams, T., and Marshall, A. (2019), Organizational ambidexterity: a critical review and development of a project focused definition, *ASCE Journal of Management in Engineering*, Vol. 35, No. 3, pp. 03119001.
19. Marshall, A., **Ojiako, U.**, Wang, V., Lin, F., and Chipulu, M. (2019), Forecasting Unknown/Unknowns by Boosting the Risk Radar within the Risk Intelligent Organisation, *International Journal of Forecasting*, Vol. 35, No. 2, pp. 644-658.
20. Marshall, A., **Ojiako, U.**, Chipulu, M. (2019), Risk Appetite: A Futility, Perversity and Jeopardy critique of over-optimistic Corporate Risk Taking" *International Journal of Organisational Analysis*, Vol. 27, No. 1, pp.51-73.
21. Marshall, A., Bashir, H., **Ojiako, U.**, Chipulu, M. (2018), A Machiavellian behavioural framing of social conflict risks in supply chains" *Management Research Review*, Vol. 41, No. 11, pp.1290-1308.
22. Chipulu, M., Marshall, A., **Ojiako, U.**, and Mota, C. (2018). Reasoned Ethical Engagement: Ethical values of consumers as primary antecedents of instrumental actions towards multinationals. *Journal of Business Ethics*, Vol. 147, No. 1, pp. 221-238.
23. **Ojiako, U.**, Chipulu, M., Marshall, A., and Williams, T. (2018), An examination of the 'Rule of law' and 'Justice' implications in Online Dispute Resolution in the Construction Industry *International Journal of Project Management*, Vol. 36, No. 2, pp. 301-316.
24. Obokoh, L., **Ojiako, U.**, Monday, J., and Ehiobuche, C. (2017), The impact of exchange rate depreciation on small and medium sized enterprises performance and development in Nigeria. *African Journal of Business and Economic Research*, Vol. 12, No. 1, pp. 11 – 48.
25. Obokoh, L., Monday, J., and **Ojiako, U.** (2016), Microfinance banks and small and medium sized enterprises access to finance: the Nigerian experience, *Banks and Bank Systems*, Vol. 11, No. 4, pp. 111-121.
26. Charbatzadeh, F., **Ojiako, U.**, Chipulu, M., and Marshall, A. (2016), Determinants of satisfaction with campus transportation services: Implications for service quality, *Journal of Transport and Supply Chain Management*, 10(1), Art. #203 <http://dx.doi.org/10.4102/jtscm.v10i1.203>.

27. **Ojiako, U.**, Manville, G., Zouk, N. and Chipulu, M. (2016). Social cohesion and interpersonal conflicts in projects. *Proceedings of the Institution of Civil Engineers: Management, Procurement and Law*, Vol. 169, No. 2, pp. 77-84.
28. **Ojiako, U.**, Maguire, S, Marshall, A. and Chipulu, M. (2016). The Exploitation of Dynamic Entrepreneurial Capabilities by South African Security Firms. *Competition & Change*, Vol. 20, No. 2, pp. 89-105.
29. Chipulu, M., **Ojiako, U.** and Marshall, A. (2016). Consumer action in response to ethical violations by service operations firms: The impact of heterogeneity. *Society and Business Review*, Vol. 11, No. 1, pp. 24-45.
30. Chipulu, M., **Ojiako, U.**, Marshall, A., Williams, T., Neoh, J., Mota, C., and Shou, Y. (2016). Building Cultural Intelligence: Insights from project management job advertisements. *Production Planning and Control*, Vol. 27, No. 3, pp. 133-147.
31. **Ojiako, U.**, Chipulu, M., Karatas-Ozkan, M., Siao, M., and Maguire, S. (2015). Intelligence Management opportunities for SMEs. *Journal of Small Business and Enterprise Development*, Vol. 22, No. 4, pp. 698 - 715.
32. **Ojiako, U.**, Papadopoulos, T., Stamati, T., Anagnostopoulos, D., and Marshall, A. (2015). Collaborative governance in Greek infrastructure projects. *Proceedings of the Institution of Civil Engineers: Management, Procurement and Law*, Vol. 168, No. 3, pp. 135-145.
33. **Ojiako, U.**, Chipulu, M., Marshall, A., Ashleigh, M., and Williams, T (2015). Project management learning: A comparative study between engineering students' experiences in South Africa and the United Kingdom. *Project Management Journal*, Vol. 46, No. 4, pp. 47–62.
34. **Ojiako, U.**, Chipulu, M., Marshall, A., Ashleigh, M., Maguire, S., Williams, T., and Obokoh, L., (2015). Heterogeneity and Perception Congruence of Project Outcomes. *Production Planning & Control*, Vol. 26, No. 11, pp. 858-873.
35. Marshall, A., and **Ojiako, U.** (2015). A realist philosophical understanding of entrepreneurial risk-taking. *Society and Business Review*, Vol. 10, No. 2, pp. 178-193.
36. Marshall, A., Ashleigh, M., Baden, D., **Ojiako, U.**, and Guidi, M. (2015). Corporate Psychopathy: can 'search and destroy' and 'hearts and minds' military metaphors inspire HRM solutions? *Journal of Business Ethics*, Vol. 128, No. 3, pp. 495-504.
37. Li, S., Hathaway, T., Wu, Y., **Ojiako, U.**, and Marshall, A. (2015). Preventative maintenance of straddle carriers. *Journal of Transport and Supply Chain Management*, 9(1), <http://dx.doi.org/10.4102/jtscm.v9i1.169>.

38. May, A., Anslow, A., **Ojiako, U.**, Wu, Y., Chipulu, M., and Marshall, A. (2014). Optimisation of Key Performance measures in air cargo demand management. *Journal of Transport and Supply Chain Management*, Vol. 8, No. 1, <http://dx.doi.org/10.4102/jtscm.v8i1.125>.
39. **Ojiako, U.**, Chipulu, M., Marshall, A. and Baboolall, P. (2014). Thematic elements underlying risk perception among SME owner-managers. *Acta Commercii*, Vol. 14, No. 1, <http://dx.doi.org/10.4102/ac.v14i1.199>.
40. Li, Q., Wu, Y., **Ojiako, U.**, Marshall, A., and Chipulu, M. (2014). Enterprise Risk Management and Firm Value within China's Insurance Industry. *Acta Commercii*, Vol. 14, No. 1, <http://dx.doi.org/10.4102/ac.v14i1.198>.
41. Ashleigh, M., **Ojiako, U.**, Chipulu, M., and Kai Wang, J. (2014). Critical Learning Themes in Project Management Education: Implications for Blended Learning. *IEEE Engineering Management Review*, Vol. 42, No. 1, pp. 35-48 (this is a reprint of the IJPM version published in 2012).
42. Klindokmai, S., Neech, P., Wu, Y., **Ojiako, U.**, Chipulu, M., and Marshall, A. (2014). Evaluation of forecasting models for Air Cargo. *International Journal of Logistics Management*, Vol. 25, No. 3, pp. 635-655.
43. **Ojiako, U.**, Park, J., Williams, T., Marshall, A., and Chipulu, M. (2014). What is best value in public sector building construction? *Proceedings of the Institution of Civil Engineers: Management, Procurement and Law*, Vol. 167, No. 5, pp. 209-219.
44. Park, J., **Ojiako, U.**, Williams, T., Chipulu, M., and Marshall, A. (2014). A Practical Tool for Assessing Best Value at the Procurement Stage of Public Building Projects in Korea. *ASCE Journal of Management in Engineering*, 10.1061/(ASCE)ME.1943-5479.0000337 , 06014005.
45. **Ojiako, U.**, and Chipulu, C. (2014). National culture and success/failure perceptions in projects. *Proceedings of the Institution of Civil Engineers: Management, Procurement and Law*, Vol. 167, No. 4, pp. 167-179.
46. May, A., Anslow, A., Wu, Y., **Ojiako, U.**, Chipulu, M., and Marshall, A. (2014). Prioritisation of Performance Indicators in Air Cargo Demand Management: an insight from industry. *Supply Chain Management: An International Journal*, Vol. 19, No. 1, pp. 108-113.
47. Chau, L., Wu., Y. and **Ojiako, U.** (2014). Using portfolio optimisation models to enhance decision making and prediction". *Journal of Modelling in Management*, Vol. 9, No. 1, pp. 36-57.
48. Downing, M., Chipulu, M., **Ojiako, U.** and Kaparis, K. (2014). Advanced inventory planning and forecasting solutions: A case study of the UKTLCS Chinook maintenance programme. *Production Planning and Control*, Vol. 25, No. 1, pp. 73-90.

49. **Ojiako, U.**, Mashele, T. and Chipulu, C. (2014).Ubuntu' within the South African Construction Industry. *Proceedings of the Institution of Civil Engineers: Management, Procurement and Law*, Vol. 167, No. 2, pp. 83-90.
50. **Ojiako, U.**, Chipulu, M., Ashleigh, M., and Williams, T. (2014).Project Management Learning: Key dimensions and saliency from student experiences. *International Journal of Project Management*, Vol. 32, No. 8, pp. 1445-1458.
51. **Ojiako, U.**, Chipulu, M., Gardiner, P., Williams, T., Mota, C., Maguire, S., Shou, Y and Stemanti, T. (2014).Effect of project role, age and gender differences on the formation and revision of project decision judgements” *International Journal of Project Management*, Vol. 32, No. 4, pp. 556-567.
52. Chipulu, M., **Ojiako, U.**, Gardiner, P., Williams, T., Mota, C., Maguire, S., Shou, Y., Stamati, T., and Marshall, A. (2014).Exploring the impact of cultural values on project performance. *International Journal of Operations and Production Management*, Vol. 34, No. 3, pp. 364-389.
53. Marshall, A., **Ojiako, U.**, and Chipulu, M. (2014).Micro-political Risk Factors in Strategic Alliances: insight from Machiavelli. *Competition & Change*, Vol. 18, No. 5, pp. 438 - 454.
54. Georgousopoulou, M., Chipulu, M., **Ojiako, U.**, and Johnson, JEV. (2014).Investment risk preference among Greek SME proprietors: A Pilot Study. *Journal of Small Business and Enterprise Development*, Vol. 21, No. 1, pp. 177-193.
55. Hidalgo, H., Chipulu, M., and **Ojiako, U.** (2013).Risk segmentation in Chilean Social Health Insurance. *International Journal of Health Care Quality Assurance*, Vol. 26, No. 7, pp. 666 – 681.
56. Singhaseni, C., Wu, Y and **Ojiako, U.** (2013).Modelling overbookings on air cargo transportation. *International Journal of Physical Distribution & Logistics Management*, Vol. 43, No. 8. pp. 638 – 656.
57. **Ojiako, U.**, Maguire, S., and Chipulu, M. (2013).Thematic elements underlying the delivery of services in high-contact public service encounters. *Production Planning and Control*, Vol. 24, No. 6, pp. 532-545.
58. Chipulu, M., Neoh, J.G., **Ojiako, U.** and Williams, T. (2013) A multidimensional analysis of project manager competences. *IEEE Transactions on Engineering Management*, Vol. 60, No. 7, pp. 506-517.
59. **Ojiako, U.**, Chipulu, M., Ashleigh, M., Awinda, K., Samwinga, V., Brown, D., Maguire, S. (2013), Pedagogical imperatives in the teaching of project management. *Proceedings of the Institution of Civil Engineers: Management, Procurement and Law*, Vol. 166, No. 2, pp. 68 –76.
60. Marshall, A. and **Ojiako, U.** (2013) Managing Risk through the Veil of Ignorance. *Journal of Risk Research*, Vol. 16, No. 10, pp. 1225-1239.

61. **Ojiako, U.**, Manungo, T., Chipulu, M. and Johnson, J. (2013), The impact of regulation on risk perception: Evidence from the Zimbabwean banking industry. *African Development Review*, Vol. 25, No. 3, pp. 276-288.
62. Silva, E., Wu, Y., and **Ojiako, U.** (2013). Developing risk management as a competitive capability. *Strategic Change*, Vol. 22, pp. 281-294.
63. Shen, S-W and Nguyen, T-D. and **Ojiako, U.** (2013).Modelling the predictive performance of Taiwanese credit scoring. *Acta Commercii*, Vol. 13, No. 1, <http://dx.doi.org/10.4102/ac.v13i1.189>.
64. **Ojiako, U.**, Chipulu, M. and Maguire, S. (2013). Delivering below the line in project management. *Acta Commercii*, Vol. 13, No. 1, <http://dx.doi.org/10.4102/ac.v13i1.185>.
65. Wang, J.K., **Ojiako, U.**, and Wang, L. (2013), Calendar effects in the Chinese stock market. *International Journal of Business and Emerging Markets*, Vol. 5, No. 1, pp. 67-82.
66. **Ojiako, U.**, Maguire, S., Robson, I., and Chipulu, M. (2012).The critical role of hermeneutics in intelligence management. *OR Insight*, Vol. 25, No. 1, pp. 23-38.
67. Marshall, A; Chipulu, M., **Ojiako, U.**, and Ju, C; (2012), Adoption of EVA by Taiwanese financial service organisations, *International Journal of the Business Environment*, Vol. 5, No. 2, pp. 193-209.
68. **Ojiako, U.**, Liu, Y., and Johnson, JEV. (2012).Eastern promises: A philosophical exploration of decision making under 'unconventional' and asymmetric competition. *International Journal of Business Environment*, Vol. 5, No. 1, pp. 74-87.
69. **Ojiako, U.**, Maguire, S., and Ashleigh, M. (2012).A management perspective on the failure of IS&T projects. *International Journal of Information Technology Project Management*, Vol. 3, No. 3, pp. 1-13.
70. **Ojiako, U.**, Chipulu, M., Maguire, S., Akinyemi, B. and Johnson, J. (2012), User adoption of mandatory enterprise technology, *Journal of Enterprise Information Management*, Vol. 25, No. 4, pp. 373 – 391.
71. Marshall, R., Telofski, R., **Ojiako, U.**, and Chipulu, M. (2012), An Examination of 'Irregular Competition' between Corporations and NGOs, *Voluntas*, Vol. 23, pp. 371-391.
72. **Ojiako, U.**, Papadopoulos, T., Thumborisuthi, C., and Yang, Y. (2012).Perception variability for categorised risk factors. *Industrial Management and Data Systems*, Vol. 112, No. 4, pp. 600-618.
73. **Ojiako, U.**, (2012).Examining thematic elements in strategic business risk. *Management Research Review*, Vol. 35, No. 2, pp. 90-105.
74. **Ojiako, U.**, Marshall, A., Luke, M., and Chipulu, C. (2012).Managing Competition Risk: A critical realist philosophical exploration. *Competition & Change*, Vol. 16, No. 2, pp. 130-149.

75. Papadopoulos, T., **Ojiako, U.**, Chipulu, M., and Lee, K. (2012).The criticality of risk factors in CRM Projects. *Project Management Journal*, Vol. 43, No. 1, pp. 65–76.
76. Ashleigh, M., **Ojiako, U.**, Chipulu, M., and Kai Wang, J. (2012).Critical Learning Themes in Project Management Education: Implications for Blended Learning. *International Journal of Project Management*, Vol. 30, No. 2, pp. 153-161.
77. Maguire, S., **Ojiako, U.**, Papadopoulos, T., Shafti, F., Koh, SCH., and Kanellis, P. (2012).Synchronicity and Alignment of Productivity: The Real Value from Services Science?. *Production Planning & Control*, Vol. 23, No. 7, pp. 498-512.
78. **Ojiako, U.**, Chipulu, M., and Graesser, A. (2012).Correlating service touch-point preferences with engagement parameters. *Industrial Management and Data Systems*, Vol. 112, No. 5, pp. 766-785.
79. **Ojiako, U.** (2012).Using IS/IT to enhance service delivery. *Industrial Management and Data Systems*, Vol. 112, No. 4, pp. 584 – 599.
80. Nock, A., **Ojiako, U.**, Bektas, T. and Chipulu, M. (2012).CHP and its role in efficient energy production: A feasibility assessment model. *Management of Environmental Quality*, Vol. 23, No. 5, pp. 546 – 565.
81. Nock, A., **Ojiako, U.**, Bektas, T., and Chipulu, M. (2011).Practical Feasibility and Assessment Model for Combined Heat and Power. *International Journal of Energy Sector Management*, Vol. 5, No. 2, pp. 242 - 255.
82. Sooklal, R., Papadopoulos, T., and **Ojiako, U.** (2011).Information Systems Development: A Normalisation Process Theory perspective. *Industrial Management and Data Systems*, Vol. 111, No. 8, pp. 1270-1286.
83. **Ojiako, U.**, Ashleigh, M., Chipulu, M., and Kai Wang, J. (2011).The Criticality of Transferable Skills Development and Virtual Learning Environments Used in the Teaching of Project Management. *Project Management Journal*, Vol. 42, No. 4, pp. 76-86.
84. Chipulu, M., **Ojiako, U.**, Ashleigh, M., and Maguire, S. (2011).An analysis of interrelationships between project management and student experience constructs. *Project Management Journal*, Vol. 42, No. 3, pp. 91–101.
85. **Ojiako, U.**, Ashleigh, M., Chipulu, M., and Maguire, S (2011).Learning and Teaching Challenges in project management. *International Journal of Project Management*, Vol. 29, No. 3, pp. 268-278.
86. **Ojiako, U.**, and Aleke, B. (2011).Symbols as Cultural Expressions of Technology Diffusion. *Society and Business Review*, Vol. 6, No. 3, pp. 198-213.
87. Aleke, B., **Ojiako, U.**, and Wainwright, D. (2011).Social networks among small agribusinesses in Nigeria. *Society and Business Review*, Vol. 6, No. 3, pp. 214-228.

88. Sumecki, D., Chipulu, M., and **Ojiako, U.** (2011).Email Overload: Exploring the moderating role of the perception of email as a 'business critical' tool. *International Journal of Information Management*, Vol. 31, No. 5, pp. 407-414.
89. Aleke, B., **Ojiako, U.**, and Wainwright, D. (2011).ICT adoption in developing countries: Perspectives from small scale agribusinesses. *Journal of Enterprise Information Management*, Vol. 24, No. 1, pp. 68-84.
90. Anyaegunam, A., and **Ojiako, U.** (2011).Explicit Stiffness Matrix of 15-Noded Cubic Strain Triangle. *Proceedings of the Institution of Civil Engineers: Engineering and Computational Mechanics*, Vol. 164, No. EM1, pp. 25-40.
91. Downing, M., Chipulu, M., **Ojiako, U.**, and Kaparis, K (2011).Forecasting in airforce supply chains. *International Journal of Logistics Management*, Vol. 22, No. 1, pp. 127-144 (Winner of 2012 International Journal of Logistics Management Highly Commendation Award).
92. Aleke, B., **Ojiako, U.**, and Wainwright, D. (2011).Social drivers for ICT diffusion among agrarian business enterprises in Nigeria. *International Journal of Technology Diffusion*, Vol. 2, No. 2, pp. 19-31.
93. Nock, A., **Ojiako, U.**, Bektas, T., and Chipulu, M (2011).Proposed CHP utilisation model for UK market. *Annals of Faculty of Engineering Hunedoara*, Vol. 9, No. 2, pp. 145-150.
94. Quirke, F., **Ojiako, U.**, and Chipulu, M. (2011).Simulating queuing systems. *Annals of Faculty of Engineering Hunedoara*, Vol. 9, No. 3, pp. 187-193.
95. Downing, M., Chipulu, M., **Ojiako, U.**, and Kaparis, K (2011).Supply Chain forecasting for the UK Chinook fleet. *OR Insight*, Vol. 24, pp. 110-130.
96. Maguire, S., **Ojiako, U.**, and Al-Said, B (2010).ERP implementation in Omantel. *Industrial Management and Data Systems*, Vol. 110, No. 1, pp. 78-92.
97. Hedley, J., **Ojiako, U.**, Johansen, E., and Maguire, S. (2010).The Critical Consequences of Project Drift- A Case Study in the UK Banking Industry. *Business Process Management Journal*, Vol. 16, No. 4, pp. 772-786.
98. **Ojiako, U.**, Johnson, JEV., Chipulu, C., and Marshall, A. (2010).Unconventional competition-drawing lessons from the military. *Prometheus*, Vol. 28, No. 4, pp. 327-342.
99. **Ojiako, U.**, Maguire, S., Koh, L., Grainger, T., and Wainwright, D. (2010).Softer perspectives on enhancing the patient experience using IS/IT. *International Journal of Health Care Quality Assurance*, Vol. 23, No. 2, pp. 187-202.
100. Marshall, A., and **Ojiako, U.** (2010).From the Myth of Prometheus to Strategic Resilience: two cognitive paradigms linking risk and innovation. *Prometheus*, Vol. 28, No. 4, pp. 343-360.

101. Trewin, N., **Ojiako, U.**, and Johnson, J. (2010).Risk Management and its practical application- Lessons from the British Army. *Journal of Risk Research*, Vol. 13, No. 5, pp. 669-686.
102. Maguire, S., **Ojiako, U.**, and Chipulu, M. (2010).Social imperatives in systems development: A conceptual model. *OR Insight*, Vol. 23, No. 3, pp. 187-206.
103. Wen, S., **Ojiako, U.**, and Chipulu, M (2010).Exploring the strategic dimension of business continuity and process re-engineering management. *Built Environment Research Papers*, Vol. 3, No. 1, pp. 42-55.
104. Downing, M., Chipulu, M., **Ojiako, U.**, and Kaparis, K. (2010).Performance evaluation of military aircraft inventory forecasting systems. *Annals of Faculty of Engineering Hunedoara*, Vol. 8, No. 2, pp. 89-94.
105. Tsvetkova, V., **Ojiako, U.**, and Chipulu, M. (2010).The Role of Early Supplier Involvement in Managing Risk in Supply Chains. *Built Environment Research Papers*, Vol. 3, No. 1, pp. 64-77.
106. Akinyemi, B., **Ojiako, U.**, Maguire, S., Steel, G and Anyaegbunam, A. (2009).Nigerian Banks and the perception of risk in PPP project delivery. *Journal of Finance and Management in Public Services*, Vol. 8, No. 2, pp. 1-20.
107. Choudhuri, B; Maguire, S., and **Ojiako, U.** (2009).Revisiting learning outcomes from market led ICT outsourcing. *Business Process Management Journal*, Vol. 15, No. 4, pp. 569-587.
108. Maguire, S., **Ojiako, U.**, and Robson, I. (2009).The Intelligence Alchemy- A perspective for the 21st Century Organisation. *Strategic Change*, Vol. 18, No. 3-4, pp. 125-139.
109. **Ojiako, U.**, and Maguire, S. (2009).Seeking the perfect customer experience: a case study of British Telecom. *Strategic Change*, Vol. 18, pp. 179-193.
110. **Ojiako, U.**, Maguire, S., and Guo, S. (2009). Global Operations Management during major change- An exploration of industrial practice. *Business Process Management Journal*, Vol. 15, No. 5, 816-839.
111. **Ojiako, U.**, Johansen, E., and Greenwood, D. (2008). A qualitative re-construction of project measurement criteria. *Industrial Management and Data Systems*, Vol. 108, No. 3, pp. 405-417.
112. Maguire, S., and **Ojiako, U.** (2008).Market led systems development: When customers become users. *Industrial Management and Data Systems*, Vol. 108, No. 2, pp. 173-190.
113. **Ojiako, U.**, and Maguire, S. (2008). Success criteria for systems led transformation in organisations: Implications for global operations management, *Industrial Management and Data Systems*, Vol. 108 No. 7, pp. 887-908.

114. Eich, M; Harth, C; Heyn, C., and **Ojiako, U.** (2008).The Changing Entrepreneurial Nature of the Educational Organisations. *Built Environment Research Papers*, Vol. 1, No. 2, pp. 179-186.
115. **Ojiako, U.**, Johansen, DE, Greenwood, DJ., and Edum-Fotwe, F. (2008).Facilitating the development of project managers as reflective and creative practitioners. *Built Environment Research Papers*, Vol. 1, No. 1, pp. 66-73.
116. Maguire, S., and **Ojiako, U.** (2007). Interventions for information systems introduction in the NHS. *Health Informatics Journal*, Vol. 13, No. 4, pp. 283-302.
117. **Ojiako, U.**, and Maguire, S. (2006). Divestiture as a strategic option for change in NITEL: Lessons from the BT and AT&T experience. *INFO: The Journal of Policy, Regulation and Strategy*, Vol. 8 No 6, pp. 79 – 94.
118. **Ojiako, U.**, Greenwood, D., and Johansen, E. (2006).Re-defining Project Failure in converged and Multi-dimensional Telecommunications ICT Projects. *The Communications Network Journal*, Vol. 5, No. 3, pp. 23-28.
119. **Ojiako, U.**, Greenwood, D., and Johansen, E. (2005). Modelling new success criteria for projects in the ICT industry. *Journal of ICT*, Vol. 4, No. 1. , pp. 17-36.
120. **Ojiako, U.**, and Ojiako, GU. (2005).Separating performance and progress measures for ICT projects: A qualitative approach. *The Communications Network Journal*, Vol. 4, No. 1, pp. 31-37.
121. **Ojiako, U.**, Greenwood, D., and Johansen, DE (2004).Using construction projects as a basis for improvement in ICT project management. *The Communications Network Journal*, Vol. 3, No. 4, pp. 33-38.
122. **Ojiako, U.**, Johansen, DE., and Greenwood, DJ. (2004). The Impact of Strategy on ICT projects. *Journal of ICT*, Vol. 3, No. 2, pp. 77-86.

CONFERENCE PAPERS

1. De Almeida Rodrigues, T., Mota, C. and **Ojiako, U.** (2020). Exploratory Evaluation of Dry Ports in Northeast of Brazil. **Proceedings of the 10th Annual International Conference on Industrial Engineering and Operations Management**, March 10-12, 2020.
2. AlRaeesi, E. and **Ojiako, U.** (2020). Public policy and projects: making connections and continuing the conversation. **Proceedings of the 10th Annual International Conference on Industrial Engineering and Operations Management**, March 10-12, 2020.

3. AlRaeesi, E. and **Ojiako, U.** (2019). An exploration of public services innovation readiness within the Emirate of Sharjah. **Proceedings of the British Academy of Management Conference**. Aston University, 3rd - 5th September 2019.
4. **Ojiako, U.**, Hamdan, A., and Bashir, H. (2019). Modeling and Analyzing Interrelationships among Project Success Factors and Criteria. **Proceedings of the 9th International Conference on Industrial Engineering and Operations Management**, IEOM Society (*Winner of best paper in the project management track*).
5. **Ojiako, U.** (2016). Goal assessment decision judgements in IS/IT projects. **Proceedings of the 21st Annual Conference of the UK Academy of Information Systems (UKAIS)**, University of Oxford, UK.
6. **Ojiako, U.**, Froise, T., Shakantu, W., Ozumba, A., Marshall, A., and Chipulu, M. (2016). Building Information Modelling (BIM) as a collaborative tool in construction project delivery. **Proceedings of the 21st Annual Conference of the UK Academy of Information Systems (UKAIS)**, University of Oxford, UK.
7. Marshall, A., **Ojiako, U.** and Chipulu, M. (2015), Carpe Diem Risk Culture: a solution to corporate psychopathy writ large within banking culture?, **Proceedings of the British Academy of Management Conference**. University of Portsmouth, 8th - 10th September 2015.
8. **Ojiako, U.**, Manville, G., Muthalagu, S. Marshall, A., Chipulu, M., and Alhanshi, M. (2015), Exploring antecedants of NHS performance measurement., **Proceedings of the British Academy of Management Conference**. University of Portsmouth, 8th - 10th September 2015 (*Winner of best developmental paper in the BAM Operations, Logistics and Supply Chain Management track*).
9. Alhanshi, M., and **Ojiako, U.** (2015), The effect of firm resources on the survival of SMEs in the petroleum industry in the UAE and Oman., **Proceedings of the British Academy of Management Conference**. University of Portsmouth, 8th - 10th September 2015.
10. Pradubmook, Y., **Ojiako, U.**, Marshall, A., and Chipulu, M. (2015).Forecasting Regional Unemployment. **Proceedings of the 4th European Business Research Conference**, Imperial College, London.
11. **Ojiako, U.**, Maguire, S., Marshall, A., and Chipulu, M. (2015).How small firms exploit dynamic capabilities in technology-led services. **Proceedings of the 4th European Business Research Conference**, Imperial College, London.
12. **Ojiako, U.**, Dobbs, M., Chipulu, M., and Obokoh, L. (2014).Differences in transferable skills expectations of Employers of Engineering Graduates', **Proceedings of the 2014 SAIMS Conference**, pp. 818 - 827.

13. Ash, R., **Ojiako, U.**, and Obokoh, L. (2014), A religious conversation on ethics and competitive behaviour in the South African construction industry. **Proceedings of the 2014 SAIMS Conference**, pp. 913- 920.
14. Wu, Y., Luo, J., and **Ojiako, U.** (2014). Optimisation of empty container allocation in sustainable maritime supply chain. **Proceedings of the 20th Conference of the International Federation of Operational Research Societies**. Barcelona, Spain.
15. Marshall, A., Brown, P., and **Ojiako, U.** (2014), The Machiavellian Politics of the Modern MNC. **Proceedings of the 2014 Academy of Management Conference**, Pennsylvania, United States.
16. Yuen, D., **Ojiako, U.**, Chipulu, M., and Obokoh, L. (2014). A case study analysis of risk liquidity in banks. **Proceedings of the 8th International Business Conference**. NWU Potchefstroom Business School, Namibia.
17. Obokoh, L., Monday, S., and **Ojiako, U.** (2014). Microfinance Banks and Manufacturing SMEs Access to Finance in Nigeria. **Proceedings of the 8th International Business Conference**. NWU Potchefstroom Business School, Namibia.
18. **Ojiako, U.**, Maguire, S., Teta, S., Papadopoulos, A., Marshall, A., Ashleigh, M., and Chipulu, M. (2013). The Implementation of IS/IT projects in Service-centric organisation. **Proceedings of the 17th Annual Conference of the UK Academy of Information Systems (UKAIS)**, University of Oxford, UK.
19. Maguire, S., and **Ojiako, U.** (2012) Intelligence Management: Learning to manage at the margins, **Proceedings of the 16th Annual Conference of the UK Academy of Information Systems (UKAIS)**, University of Oxford, UK.
20. Manungo, T., **Ojiako, U.**, and Chipulu, M. (2011). An exploratory study on the impact of financial regulation on risk management in Zimbabwean banks. **Proceedings of the Business Management Conference**, University of KwaZulu-Natal, South Africa.
21. Tsvetkova, V., **Ojiako, U.**, and Chipulu, M. (2010) Managing supply risk with early supplier involvement. **Proceedings of the Management and Service Operations Management Conference**, Technion - Israel Institute of Technology.
22. Maguire, S., Suluo, H., and **Ojiako, U.** (2010) Competitor Intelligence: The Real Value from enterprise wide systems, **Proceedings of the 15th Annual Conference of the UK Academy of Information Systems (UKAIS)**, University of Oxford, UK.
23. Aleke, B., Wainwright, D., and **Ojiako, U.** (2010). e-Commerce Technology Diffusion in Nigeria, **Proceedings of the 15th Annual Conference of the UK Academy of Information Systems (UKAIS)**, University of Oxford, UK.

24. Udejaja, C., **Ojiako, U.**, Maguire, S., and Koh, L. (2008). Mapping the customer experience journey in the construction industry. **Proceedings of the 11th Annual COBRA Conference**, Dublin Institute of Technology, Republic of Ireland.
25. Dawson, R; **Ojiako, U.**, and Hughes, L. (2008). Assessing the impact of amended building regulations on the operations of UK Construction companies operating in the North East of England. **Proceedings of the 2008 ARCOM Conference**- Cardiff, UK.
26. **Ojiako, U.**, and Greenwood, D. (2007). Information Systems and Technology Service Introduction Success Criteria. **Proceedings of the 2007 PICMET Conference**. Portland State University, United States.

RESEARCH PROJECTS (AS PRINCIPAL INVESTIGATOR)

1. **2014** £1574, Faculty Research Incentive, British University in Dubai.
2. **2012** £2,000, Faculty Research Incentive, University of the Witwatersrand
3. **2010** £32,000, Project Management Institute Research Grant
4. **2009** £4,000, University of Southampton- IS/IT Technology Transfer.
5. **2007** £2,500, University of Northumbria- Customer Experience Constructs (co-investigator, Dr Chika Udejaja)
6. **2000 – 2005** British Telecom Doctoral Scholarship.

RESEARCH PROJECTS (AS CO- INVESTIGATOR)

1. **2015** £3800, Project Management Institute (supervising Yacoub Petro, 2017 PhD Thesis Grant Program)
2. **2008** £2,500, University of Northumbria - IS/IT technology adoption in Construction SMEs (with Professor David Greenwood and Professor David Wainwright).

AWARDS AND HONOURS

1. **2015** Paper titled ‘Exploring antecedants of NHS performance measurement’ Ojiako et al. (2015) Winner of Best Developmental paper in the British Academy of Management Conference - Operations, Logistics and Supply Chain Management Track.
2. **2012-2014** Project Management South Africa (PMSA) Excellence in Research Award.
3. **2012** International Journal of Logistics Management Highly Commended Award for paper titled ‘Forecasting in airforce supply chains’ (Vol. 22, No. 1, 2011), with Downing, Chipulu, and Kaparis.

- a. **2010** Publication (with A. Marshall), 'From the Myth of Prometheus to Strategic Resilience: two cognitive paradigms linking risk and innovation', Prometheus, Vol. 28, No. 4,
 - b. Cited by the UK House of Commons and Institute of Security & Resilience Studies, <http://www.ucl.ac.uk/isrs/publications/CyberDoctrine>
 - c. Recommended as core text for Technology Management Programme at College of Engineering, University of California, Santa Barbara, http://www.tmp.ucsb.edu/academics/syllabus_pdf/ENGR285E_syllabus_F11.pdf
4. **2008** Publication (with S. Maguire), 'Success criteria for systems led transformation in organisations: Implications for global operations management. Industrial Management and Data Systems', Vol. 108 No. 7, cited by Bernard Burnes – Managing Change (5th and 6th edition).

SERVICE AND ENGAGEMENT

1. **2017 - Present** External Assessor, Department of Higher Education and Training (South Africa) for Foreign Government Scholarship for South Africans.
2. **2015** External Assessor, Promotion Committee for Associate Professors, Southampton Business School, University of Southampton.
3. **2014** Editor/Conyeyer, 1st BUiD Postgraduate Research Conference, Dubai, United Arab Emirates.
4. **2014** Member of Scientific Committee, 2014 Project Management South Africa Biennial National Conference, Johannesburg- South Africa.
5. **2014** Member of Scientific Committee, 2014 International Conference on Project MANagement, Lisbon- Portugal.
6. **2013 to 2016** Academic Advisor - MSc International Construction Management, University of Bath, UK.
7. **2013- Present** External Examiner - Postgraduate programmes, Department of Entrepreneurship & Business Management, Cape Peninsula University of Technology, South Africa.
8. **2013 to 2014** Associate Editor, Acta Commercii.
9. **2013 to 2014** University of Johannesburg; Member of Faculty Search Committee; Member of Departmental Higher Degree Committee; Member of University Senate.
10. **2013-2013** University of the Witwatersrand; School of Construction Economics & Management, Deputy Head of School, Director of Postgraduate Research, Chair of School Research Committee, Member Faculty Search Committee.
11. **2012** Session Chair, 2012 Wits CEM and CIDB PhD Research Workshop.

12. **2012** Plenary address at 2012 Project Management South Africa conference, Johannesburg, South Africa.
13. **2009-2012** University of Southampton; Lead Investigator and Research coordinator PMI Bid team.
14. **2011** Plenary address at 2011 Central Bank of Nigeria & Project Management Institute (Nigeria) conference, Abuja-Nigeria.
15. **2010-2011** Director of the Learning Committee, Newcastle Reform Synagogue (UK)
16. **2006-2009** University of Northumbria; Editor, Built Environment Research Papers (ISSN 1756-2473).

INVITED LECTURES

1. **21/06/17** Guest Speaker – ‘Managing in times of disruption and uncertainty’, International Conference on Business and Management Dynamics (ICBMD-2017), Cape Peninsula University of Technology, Cape Town, South Africa.
2. **20/02/14** ‘Strategies for Institutional Capacity/The Revival of Technology and Engineering Education in Tertiary Institutions’, Executive Training for Senior Academic Leaders- Nigeria, Johannesburg, South Africa.
3. **04/10/12** ‘Utilising social networks to enhance Indigenous entrepreneurship’ 2012 The National Government Masterclass on Rural and Urban Housing Strategies, Upgrading of Informal Settlements and Delivery of Low Cost Housing, Durban, South Africa.
4. **18/09/12** ‘The impact of national culture on the perception of project success and project failure’ 2012 Project Management South Africa Conference, Johannesburg, South Africa.
5. **01/06/12** ‘eServices in high-contact public encounters’ 3rd Africa Municipal Business Week, Johannesburg, South Africa.
6. **10/02/12** ‘Mapping the perception of abuse of economic power by multinational companies in asymmetric partnerships across the globe’, Sustainability 2012: Sustainability Conference, Vancouver, Canada, 10 - 12 Jan 2012.
7. **26/09/11** ‘The impact of national culture on the perception of project success and project failure’ University of the Witwatersrand, Johannesburg, South Africa.
8. **21/09/11** ‘National culture and the perception of project success and project failure’ Central Bank of Nigeria & Project Management Institute, Abuja-Nigeria.
9. **24/02/11** ‘The current state and future of research in project management’ University of Adelaide, Australia.
10. **06/01/09** ‘Delivering below the line for project success’ University of Calgary, Canada.
11. **29/04/08** ‘What are the critical success factors’ University of Wisconsin, United States.

12. **23/04/08** 'The Customer Experience Journey-Conceptualising a framework' Western Carolina University, United States.

DOCTORAL EXAMINATIONS/VIVA

1. **04/18** PhD *M Arnaut*, Edinburg Business School, Heriot Watt University, Edinburg (title An investigation of how middle managers address the balance between autonomous and induced strategic entrepreneurial behaviour in the UAE context).
2. **04/18** PhD *ES Mkoba*, College of Management, University of Johannesburg, South Africa (title A Conceptual Information Technology Project Management Assurance Framework).
3. **02/18** PhD *FD Einhorn*, College of Management, University of Johannesburg, South Africa (title Effective use of the business case to enhance the success rate of business information technology projects).
4. **07/17** DTech *Keabetswe Modimoeng*, Faculty of Management Science, Durban University of Technology, South Africa (title The Effects of Corporate Social Responsibility on Community Dispute Resolutions in the South African Mining Sector).
5. **12/15** DTech *Izekiel Nohumba*, Faculty of Management Science, Durban University of Technology, South Africa (title A framework of growth options through diversification among shipping agencies in South Africa).
6. **07/15**, PhD *Ehimem Ejodame (Wing Commander)*, The Management School, University of Sheffield, UK (title Exploring the Human Aspects of Information Systems Implementation in a Nigerian Public Sector Supply Chain).
7. **07/15**, DTech *Nnenna Eme Ukandu*, Faculty of Business, Cape Peninsula University of Technology, South Africa (title The use of electronic HRM systems as decision-making tools in universities).
8. **04/15**, PhD *Sanjita Jaipuria*, Department of Mechanical Engineering, National Institute of Technology, Rourkela, India (title Studies on effect of uncertainties on performance of supply chains: A simulation approach).
9. **04/15**, DTech *Nusreen Vawda*. Faculty of Management Science, Durban University of Technology, South Africa (title The perceived influence of aspects of organisational restructuring on organisational, social, and economic changes at a selected Fast-Moving Consumer Goods Wholesaler and Retailer in KwaZulu-Natal – a case study).
10. **12/14**, PhD *Gcebekile Dlamini*, Department of Construction Management, Nelson Mandela Metropolitan University, Port Elizabeth, South Africa (title Organisational culture in the South African Construction Industry; Effects of Work-Life Balance and Individual Performance).

11. **10/14**, PhD *Manas Ranjan Singh*, Department of Mechanical Engineering, National Institute of Technology, Rourkela, India (title A Study on Flexible Flow Shop and Job Shop Scheduling using Meta-Heuristic Approaches).
12. **10/13**, PhD *S Mishra*, Department of Mechanical Engineering, National Institute of Technology, Rourkela, India (title Studies on Some Aspects of Agility Appraisalment: Empirical Research and Case Studies in Indian Perspective).
13. **06/13** DTech *D Nayager*, Faculty of Management Science, Durban University of Technology, South Africa (title Causes of Near Miss and Minor Operating Incidents at Selected Chemical Organizations in Durban and their impact on Key Functional Areas).

MASTERS EXAMINATIONS/VIVA

1. **01/17**, MSc *Majid Omar Touqan*, College of Engineering, University of Sharjah, United Arab Emirates (title An examination of project management practices in the UAE construction industry).
2. **05/16**, MSc *Ihsan Issa Ahmad Al Hosani*, College of Engineering, University of Sharjah, United Arab Emirates (title A Study on the Cost Overruns of Road Projects in Emirate of Sharjah).
3. **12/14**, MTech by research *Charl Mostert*, Faculty of Business, Cape Peninsula University of Technology, Cape Town, South Africa (title The benefits of contractual clauses in mitigating project failures).
4. **10/12**, MSc by research *KP Malatji*, Graduate School of Technology Management, University of Pretoria, South Africa (title An investigation into mobile equipment maintenance at a surface coal mine).
5. **10/12**, MSc by research *CF Ulaya*, Graduate School of Technology Management, University of Pretoria, South Africa (title A study into the availability, maintainability and reliability of diamond presses).
6. **09/11**, MSc by research *Claver Mukucha*, Faculty of Engineering and the Built Environment, University of the Witwatersrand, South Africa (title Workplace training in the South African Construction Industry).
7. **04/12**, MSc by research *Yakubu Audu*, Institute of Engineering Technology & Innovation Management, University of Port Harcourt, Nigeria (title An investigation into the impact of Non-productive Times on the Efficiency of Drilling Operations).

COMPLETED SUPERVISION (POSTDOC)

1. **2014** Dr. Lawrence Obokoh, Faculty of Management, University of Johannesburg, South Africa.

Currently Associate Professor and Head, Cost and Management Accounting Department, Cape Peninsula University of Technology, South Africa.

COMPLETED PHD SUPERVISION (UNIVERSITY OF HULL)

1. **2019** PhD *Moosa Ali Mas'oud Alhanshi*, University of Hull (Completed 09/19 - External examiner Professor David Greenwood) Examining the Management of Strategic Resources in Projects; co-supervisor with Professor Terry Williams.

COMPLETED PHD SUPERVISION (BRITISH UNIVERSITY IN DUBAI)

1. **2017** PhD *Jumah Rashid Al-Mazrouie*, British University in Dubai (Completed 05/17 - External examiner Professor Ole Jonny Klakegg) An exploration of the impact of operational readiness factors on the success of large infrastructure projects in the UAE.
2. **2017** PhD *Yacoub Petro*, British University in Dubai (Completed 05/17- External examiner Professor Charles Egbu) Using Portfolio Management to Achieve Performance through Ambidexterity.

COMPLETED MPhil SUPERVISION (UNIVERSITY OF SOUTHAMPTON)

1. **2011** MPhil *Hong Park*, University of Southampton (Completed 07/11; title Best-Value in Korean Public Building Construction); co-supervisor with Professor Terry Williams; - External examiner Professor David Greenwood.

COMPLETED PHD SUPERVISION (UNIVERSITY OF NORTHUMBRIA)

1. **2010** PhD *Bartholomew Aleke*, University of Northumbria, Newcastle (Awarded, 2010; title Developing a Model for Information and Communication Technology Diffusion among Small and Medium Sized Agribusiness Enterprises in Southeast Nigeria); co-supervisor with Professor David Wainwright.

COMPLETED MSc SUPERVISION (UNIVERSITY OF SHARJAH)

1. **2019** Majda Mirza Mohamed Juma., D The impact of organizational culture on the adoption of innovation in the UAE (MSc).
2. **2019** Hessa Ibrahim Ahmed Alkos Al-Ali., What is Best Value in the Public Building Construction in the Emirates of Sharjah? (MSc).
3. **2019** Eman Ahmad Wajih Abdo., Does Agile Project Management work? A UAE Perspective of agile projects success (MSc).

4. **2019** Salhah Sulaiman Hassan Ahmed Alhassani., An Exploration of the Potential Role of Ambidexterity in UAE Public Sector Organizations (MSc).
5. **2019** Aalaa Awad Al Khalaf, An Examination of a Project Success and Failure Factors for Software Projects in UAE (MSc).

COMPLETED MSC SUPERVISION (UNIVERSITY OF BATH)

(On contract)

1. **2019** Marcin Szenowicz., Recognizing and reducing the impact of the unknown in construction projects (MSc).
2. **2016** Jason Callaghan., Construction Material Wastage within the UK Construction Industry Supply Chain (MSc).
3. **2015** John Kenneth Brown., Construction Project Delay in the MENA Region and the Impact of Culture (MSc).
4. **2014** Christiaan Swanepoel., Defining a winning project culture for a mega construction project in South Africa (MSc).

COMPLETED MSC/MBA SUPERVISION (BRITISH UNIVERSITY IN DUBAI)

1. **2017** Alaa Saber Mahmoud Abdelmaqsoud., An exploration of the critical factors affecting the stalling of construction projects (MSc).
2. **2017** Anas Alhyari., The Integration of Sustainability in Project Management and Its Impact on UAE Construction Projects Performance (MSc).
3. **2017** Mohamed Ahmed Alawadhi, An Exploration of the Productivity Paradox in Public Sector IS/IT Projects in the UAE (MSc).
4. **2017** Amal Al Balooshi, A case exploration of the critical success factors of innovation labs: implications for the UAE (MSc).
5. **2017** Abdulla Mohammed Alrumaithi, Insights into the Leadership Styles and Their Influence on Projects' Success - A Case Study within the Emirate of Abu Dhabi (MSc).
6. **2017** Abdulla Bahermez, An Exploration of Intelligence Management Opportunities for Organizations in the UAE: (MSc).
7. **2017** Fereshteh Taheri, Aligning project portfolio management and corporate strategy: An exploration: (MSc).
8. **2017** Tareq Farouq AL-Tayeh, The New Role of the Client in Adopting Innovation in Construction Projects: (MSc).
9. **2016** Meera AlMheiri, Runaway Projects: Aligning projects to strategy (MSc).

10. **2016** Ebrahim Alali., The Effect of Heterogeneity in Project Management on Team Performance (MSc).
11. **2016** Saleemah Abdullah Al Mazrooei., Improving Project Practitioner Fit in Government Projects in Fujairah: Potential Implementations and Opportunities for *Tamteen* Philosophy and its Consequences (MSc).
12. **2016** Batool Mohammed., Project Manager-Fit and Project Success in United Arab Emirates (MSc).
13. **2016** Heba Eiran., Heterogeneity and Perception Congruence in Retail Projects in UAE (MSc).
14. **2016** Reem Al Bakri., An Exploration of Critical Success Factors of Virtual Distributed Projects (MSc).
15. **2016** Noora Mohammed Alaray., A Governance Approach: Exploring the PMO Characteristics on Project Success and Failure (MSc).
16. **2015** Said Ahmed AbuZaher., The Impact of National Culture on the Success of construction Projects (MSc).
17. **2015** Ghias Rehman., Causes of delay in constructions projects in Abu Dhabi (MSc).
18. **2015** Rana Ayed Janem., How organisations can enhance employee satisfaction in the context of workplace bullying (MSc).
19. **2015** Moayyad Akl., The Effects of Multiculturalism and Diversity on Project Performance within the UAE Construction Industry (MSc).

COMPLETED MCOM SUPERVISION (UNIVERSITY OF JOHANNESBURG)

1. **2014** Vusi Ndwandwe., Product cost system selection framework for the Banking Industry - A Strategic Management Approach (MCom).
2. **2014** Bolelang Matthews Oseile., The impact of demographic factors (religiosity and culture) in ethical decision making in South Africa (MCom).
3. **2014** Sifiso Munenekwa., The effect of organizational competencies on a bancassurance's competitive strategy (MCom).
4. **2014** Tumi Mathe., A Survey to examine students awareness, knowledge of and attitude towards NHI at the University of Johannesburg (MCom).

COMPLETED MSC SUPERVISION (UNIVERSITY OF THE WITWATERSRAND)

1. **2013** Thabo Mashele., An exploration of relationships in construction and their impact on project performance (MSc).

2. **2013** Nosipho Moloi., The Sustainability of Construction SMEs (MSc).

COMPLETED MSC/MBA SUPERVISION (UNIVERSITY OF SOUTHAMPTON)

1. **2011**, Safak Karaahmetoglu., An analysis of Turkish Management Students` Attitude towards Risk in Managerial Decision Making (MSc).
2. **2011**, Banahene Kwasi., How do ethnic minority students in the UK choose mobile phone products and services (MSc).
3. **2011**, Jialing Ru., Cultural Imperatives In Project Management: The PD Dimension (MSc).
4. **2011**, Ke Zhang., Cultural imperatives in project management: the GC and LTO dimensions, project success or failure (MSc).
5. **2011**, Tina He., Cultural imperatives in project management: the UA dimensions (MSc).
6. **2011**, Felix Charbatzadeh., An empirical analysis of the determinants of customer satisfaction: Case study Uni-link buses (MSc).
7. **2011**, Xing Xie., Workflows for data preservation in media industries (MSc).
8. **2010**, Phoebe Siao., Intelligence Management opportunities for SEVs (MSc).
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