**Four Year Experiment in the Public Sector: Analytical Study of Governance Model For Achieving Saudi’s Vision 2030**

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**Abstract:**

This research studies the effectiveness of Saudi Arabia’s new governance model: Saudi Vision 2030. It examines the quality of governance, coordination between relevant stakeholders, and follow-up efforts in relation to good governance practices. Changes in governance are essential to ease the transition away from financial dependency on oil. Thus, this research analyzes the components of the Saudi governance model according to World Governance Indicators. It includes initiatives taken to apply governance principles across the public and private sectors. It elucidates the extent to which public entities in Saudi Arabia foster good governance in terms of accountability, political stability and absence of violence, government effectiveness, regulatory quality, rule of law, and control of corruption. Finally, the study offers recommendations to overcome obstacles impeding good governance in the Saudi Arabian public sector.

**Keywords:** Governance - Saudi Arabia - Saudi Vision 2030 - Public Sector - Rule of Law - Worldwide Governance Indictors

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**أربع سنوات من التجربة في القطاع العام: دراسة تحليلية لنموذج حوكمة رؤية المملكة ٢٠٣٠**

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الخليل - فلسطين

**ملخص البحث:**

يتناول هذا البحث دراسة مدى فاعلية نموذج الحوكمة الجديد في المملكة العربية السعودية، المتعلق برؤية المملكة ٢٠٣٠، ويدرس جودة هذا النموذج في التنسيق ما بين أصحاب المصلحة، وتحقيق المتابعة الفعالة فيما يتعلق بممارسات الحوكمة.

إن التغيرات في ممارسات الحوكمة تعد ضرورية في المملكة العربية السعودية لتسهيل عملية الانتقال بعيداً عن الاعتماد المالي على النفط، يحلل هذا البحث مكونات نموذج الحوكمة السعودي، ويقف على أهم المبادرات الحكومية التي تم اتخاذها خلال السنوات الأربع الماضية في القطاع العام والخاص لدعم ممارسات الحوكمة الرشيدة، وتقدم هذه الدراسة تحليلاً لممارسات الحوكمة الرشيدة في المملكة فيما يتعلق بالمشاركة والمساءلة، والاستقرار السياسي وغياب العنف، وفاعلية أداء الحكومة، وجودة التشريعات، وسيادة القانون، والسيطرة على الفساد.

وأخيراً ترسم هذه الدراسة الحلول للتغلب على جوانب الضعف التي صاحبت تطبيق مؤشرات الحوكمة في القطاع العام.

**الكلمات الدالة:** حوكمة - المملكة العربية السعودية - الرؤية السعودية ٢٠٣٠ - القطاع العام - سيادة القانون - مقياس الحوكمة الدولي.